

The logo for CONCORD, with the word in a bold, sans-serif font. The letters 'C', 'O', 'N', 'C', 'O', 'R', 'D' are colored in a gradient from red to yellow to green.

European Confederation of NGOs working on
sustainable development and international cooperation

2022

ANNUAL REPORT

Shaping our stories

ABOUT CONCORD

CONCORD is the European confederation of NGOs working on sustainable development and international cooperation. Our member organisations represent over 2,600 NGOs supported by millions of citizens across Europe.

We are the main interlocutor with the EU institutions on sustainable development policy and international cooperation. We are a member-led organisation which means that the members give the strategic direction of the Confederation.

VISION

Equal, just and inclusive societies in a sustainable world.

PURPOSE

To influence and challenge EU decision-makers, fostering a vibrant civil society and forging synergies and alliances across the world, so as to transform systems and power structures and build equitable and inclusive societies in a sustainable world.

WHAT DO WE DO TO ACHIEVE TRANSFORMATIVE CHANGE?



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Publisher: CONCORD Europe – Rue de l'industrie 10 – 1000 Brussels, Belgium

Coordination: Anne Malavaud, Camilla Falsetti

Design: www.profigrafik.sk

Year of publication: 2023

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FOREWORD FROM THE PRESIDENT

Dear colleagues,

The world is going through turbulent times. It might seem that is always the case, but I would argue that, especially in the European context, 2022 has been different. For the first time in almost 70 years, as a result of the Russian invasion of Ukraine, we are experiencing war on European soil, and that war has had a multitude of knock-on effects both in Europe and around the world. The war has also affected CONCORD's work as many of our members are directly involved providing humanitarian assistance, helping displaced populations or advocating toward their national government.



Despite the challenging external context, CONCORD succeeded in adopting our new, four-year strategy, **To Get There. Together** highlighting the need for civil society to transform systems and power relations, foster a vibrant civil society in the face of the many challenges, and forge alliances around the world. We will do this by adopting a series of Fit for Purpose Practices to ensure we engage, challenge, innovate and evolve in line with times.

To this end, just as CONCORD continued to strengthen our own community, we have also increased our collaboration and strengthened our links with colleagues across the world. There was no better example of this than our role in opening up engagement in the EU-AU Summit to and with civil society in Africa.

In 2022, CONCORD also played a major role in both supporting the EU institutions and Member States to further human rights and respect planetary boundaries, while also holding them accountable for their commitments through our advocacy and our regular papers. For example we examined EU commitments to equality, through reports such as the **Road to Equality**, and supported the digital transformation via **a guide on taking a people-centred approach**. We also developed a series of **seven Good Practices** to be adhered to when engaging with civil society. These are but a couple of examples of the ground-breaking work we have been doing this year.

However, when looking back to 2022, I am most proud to see that, in all work areas, CONCORD kept in mind the need for systemic change. Just as Peter Senge said while working with John Kania and Mark Krame: *“Organisations involved in systems change can increase their odds for success by focusing on less explicit but more powerful conditions for change, while also turning the lens on themselves”*. They called it **The Water of Systems Change**.

I would like to personally thank all our donors for their invaluable support to CONCORD's work. What we do would not be possible without you. Of course, I would also like to thank every CONCORD member, all the colleagues engaged in our workstreams and the Secretariat for the great collective work towards changing the system in order to achieve **equal, just and inclusive societies in a sustainable world**.

Rilli Lappalainen
CONCORD President

HOW DO WE WORK?

Following the mid-term review of our seven-year Strategy, CONCORD identified a number of priority workstreams for 2020 and beyond, to ensure we stay relevant and constantly improve our impact, both in our policy and advocacy work and in our support to members. We also adopted four ‘fit for purpose’ practices:



ENGAGE

We stepped up our efforts to engage with members and other stakeholders beyond CONCORD, to bring people together, understand trends and learn from each other. We particularly sought to go beyond our own circles, reaching out to potential allies and partners around the world in order to understand other people’s realities, hear their views and better reflect them in our policy and advocacy work.



INNOVATE

We innovated in how we work and the tools we use, we sought to make our messages more thought-provoking and convincing and to ensure they reach a wider audience. We promoted innovative ideas and solutions to policy-makers and offered our members opportunities for capacity building. We began to experiment with new techniques and developed our social media presence.



CHALLENGE

We continued to challenge the political and economic systems which are failing most people, causing soaring inequalities, environmental degradation and climate change. We advocated shifting power back to ordinary people at local level, putting people and planet first. We sought to challenge the EU, by calling for more effective systemic change, and we also challenged ourselves, as representatives of civil society. To do so, we adapted our methods and used new channels of communication; we considered how we could create spaces for civil society organisations in partner countries and help them be heard in EU debates.



EVOLVE

CONCORD began to evolve into a more flexible, agile organisation, embracing regular, incremental change. As a long-established organisation working on sustainable development, CONCORD has been consistently successful in bringing civil society together on the issues of international cooperation about which we care deeply. Yet when we looked at all the new opportunities available for social activism, we realised we could learn a lot. We are also aware that we need to be able to respond to issues that arise during the year and to be able to respond more fluidly to our members’ needs.

A YEAR IN CONCORD



JANUARY

Report: A Test of the EU's Integrity Towards the 2030 Agenda

By sharing key promising PC(S)D practices, this **report** encourages EU Member States and the European Commission to commit to, implement and report on PC(S)D by reinforcing or creating mechanisms for it, and ensure that the focus on countries in the Global South is not lost.



FEBRUARY

Declaration: Joint African-European civil society statement to all Heads of States and government dignitaries attending the 6th EU-AU Summit

Our **Declaration**, co-written with African CSOs, was a joint effort ahead of the 6th European Union-African Union Summit to urge governments and institutions to build a new AU-EU partnership based on equality, inclusivity, mutual accountability, shared values and prosperity.



MARCH

Report: Road to equality

Our **report** is a strong call for EU Member States to take inequalities seriously and learn from each others' promising practices. Some of those practices will feature a collection of case-studies to be launched in 2023 - stay tuned!



APRIL

Campaign: EU declaration on digital rights

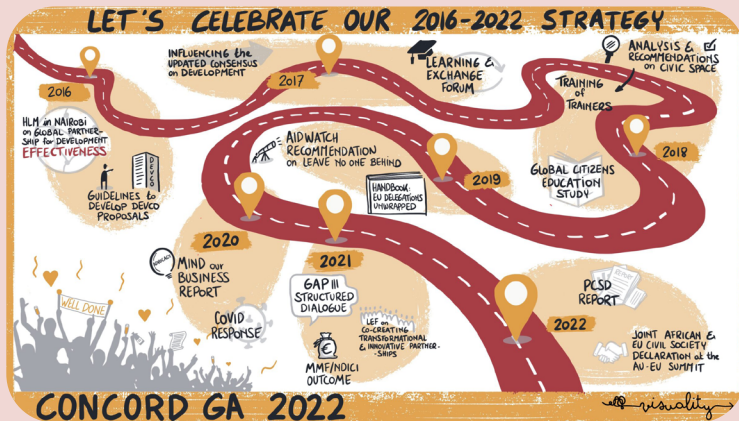
Through our **campaign**, we influenced the process leading up to the inter-institutional signature in December of the Declaration on Digital Rights. The Declaration will guide EU policy-making to ensure a people-centred and human rights-based approach to the digital transformation.



MAY

Webinar: Time for a Feminist EU Foreign Policy?

We discussed the road to and content of a potential EU Feminist Foreign Policy and what impact it could have. We explored conflicts of interest between feminist policy and other EU policy areas.



JUNE

2022 General Assembly - Shaping our stories

After reflecting on what we achieved between 2016 and 2022 CONCORD Delegates adopted our new **Strategy for 2023-26**, "To Get There. Together". We also welcomed Koen Doens for an exchange on DG INTPA priorities.



JULY

Meeting with European Commissioner Urpilainen

In a meeting with Commissioner Urpilainen, she agreed to the creation of a new permanent dialogue mechanism in the African Union-European Union Partnership.

A group of volunteers from African and European CSO/ Youth organisations worked on a concept note for the mechanism and an action plan for its dissemination and set-up.



AUGUST

Exchange: Model Grant Agreement

One of our Financing and Funding for Sustainable Development subgroups successfully exchanged with DG INTPA on the introduction of the Model Grant Agreement (MGA), and highlighted the changes that should be introduced from an NGO perspective ensuring that CSO specificities in international cooperation are incorporated and addressed by the EC.



SEPTEMBER

Influencing the EU's Voluntary Review to the UN HLPF

We were invited to share our expertise on PCSD in the Council Working Party on the 2030 Agenda. We urged the EU to take the opportunity to conduct a meaningful review of the impacts of EU policies on other countries and to consult civil society in doing so.

AidWatch 2022

Is the EU a payer, player... or just full of hot air?

CONCORD



OCTOBER

Report: Aidwatch

We conducted a comprehensive **analysis** of the quantity and quality of EU ODA over the last year and provided a series of recommendations towards EU institutions and MS on their approach towards international cooperation and building partnerships.



NOVEMBER

Report: 7 practices for civil society participation in EU decision-making

With this **report** we encourage the EU to engage civil society in decision-making in a meaningful, safe and inclusive manner. By the end of 2022 the paper has been used by 5 different workstreams to improve civil society participation in 8 different processes/fora (e.g. EU-AU partnership, EU SDG voluntary review, D4D Hub civil society advisory group).



DECEMBER

GAP III Structured Dialogue

We are part of the Steering Committee of the Structured Dialogue to enhance the implementation of the EU's Action Plan on Gender Equality and Women's Empowerment in External Action 2021–2025 (GAP III). Thanks to this, we managed to push for a more inclusive and meaningful dialogue and designed a breakout session on intersectionality under the title: "Making the invisible visible through an intersectional approach".



1. CROSS-CUTTING PRIORITIES



a. REGIONAL ALLIANCES

AU-EU Summit

In February 2022, the African Union (AU) - EU Summit was finally held and effectively relaunched Africa-EU relations. CONCORD played an essential role in mobilising civil society across Africa and Europe by sharing information with civil society organisations (CSOs) from both regions and co-organising thematic webinars ahead of the Summit, which was attended by many African and European CSOs. One important outcome was **a joint African and European civil society declaration** co-signed by more than 200 CSOs, uploaded on the European Commission [website](#) and distributed at the official Summit.

CONCORD's active advocacy *vis-a-vis* the EU successfully opened up new spaces for civil society dialogue at the Summit and contributed to shaping its outcomes. CONCORD made significant contributions to the CSO Forum held during the Africa-Europe Week of International Partnerships. CONCORD's President spoke at the opening session, and civil society representatives, including CONCORD members, participated in the 'Meet the Leaders' session, with key AU and EU decision-makers. CONCORD helped shape the narrative around a 'still-unbalanced' AU-EU Partnership. As a result, the Summit addressed some additional key issues (e.g. Health and education).

The Civil Society Engagement Mechanism in the AU-EU Partnership

After the Summit, CONCORD kept up the momentum around the Africa-EU Partnership as the focus of EU external action shifted from Africa to Ukraine. This was done particularly through assessments of what the Summit achieved, by actively supporting the 'African and European Civil Society Days' organised

by our member, Coordination SUD, the French National Platform, but also through advocacy on the monitoring of and follow-up to the AU-EU Summit.

CONCORD also instigated a meeting of European Commissioner Urpilainen with civil society partners in July to take stock of civil society inputs into the Summit. This led to the establishment of a group of African and European CSO volunteers, led by CONCORD. Since then, the group has been working in a democratic and constructive dialogue with EU institutions to draft a civil society engagement mechanism in the AU-EU Partnership. In November, the AU-EU Commission-to-Commission meeting, during which a first-ever **CSO event** was organised, was an important opportunity. CONCORD actively contributed by presenting some preliminary ideas about the mechanism to decision-makers and influencing the thematic decisions of the official meeting. The work on the mechanism proposal will continue in 2023, aiming to reach a wider range of CSOs in Africa and Europe and to promote it with other key actors (EU Member States, AU).

Other priorities related to EU geographic partnerships

CONCORD was invited to share views and recommendations about the INTPA-OECD joint project in order to develop an instrument for structured stakeholder engagement in the EU-OACPS Partnership. This work enabled CONCORD to better understand the engagement with CSOs in both the OACPS-EU and AU-EU Partnerships.

The Regional Alliances group also contributed to CONCORD's overall engagement with the Global Gateway, by providing policy analyses particularly regarding the Africa investment package "Africa Window" and producing Strategy ideas about the opportunities and challenges for civil society.

Regional Alliances internal priorities

Building on the adoption of CONCORD's new Strategy for 2023-2026, and following strategic discussions and advocacy workshops, the Regional Alliances group has adopted a four-year advocacy Strategy. This document identifies the change objectives for 2026 and the internal and external milestones needed to achieve them.

In line with the Regional Alliances' group's ways of working and the new 2022 CONCORD Strategy, the group has been reflecting on power relationships and our work with civil society from partner regions. To develop this, a new project has been launched to assess and address key issues, systematise the knowledge CONCORD has gathered so far and produce a coherent policy and advocacy work to engage with local civil society partners. The project will be completed in 2023.

A major success story in 2022 was the **6th edition of CONCORD's Learning & Exchange Forum (LEF)**. Focused on exploring ways of meaningfully engaging with civil society within and beyond Europe, the Regional Alliances group contributed to organising the Forum (more information about the 2022 LEF is available in the '**Supporting our members**' section).



b. GENDER EQUALITY

In 2022, CONCORD's Gender Equality group continued its targeted advocacy with respect to the EU Gender Action Plan III (GAP III) and pursued its leading role in the organisation of the annual Structured Dialogue on GAP III implementation as a convener of women's rights organisations, feminist movements and national, local and grassroots organisations working to advance gender equality.

As our 2020-2022 Advocacy Strategy comes to a close, we started a joint exploration of key topics in external gender equality policies, such as intersectionality and feminist foreign policy, which will be at the core of our advocacy over the next four years.

Increasing civil society engagement in the EU GAP III

Building on the lessons from the first annual Structured Dialogue between civil society and the European Commission to enhance the implementation of GAP III in 2021, CONCORD stepped up its involvement in the organisation of the

second GAP III Structured Dialogue. Together with the Steering Committee, comprising representatives from country level organisations working to advance gender equality in different regions, we co-created the agenda of the Dialogue. We created a more inclusive and meaningful Dialogue by inviting representatives from partner organisations in Africa, Latin America, the MENA region and the Balkans to attend as speakers and participants. CONCORD also put intersectionality, one of the three principles of GAP III, on the agenda as a topic for discussion with EU policymakers, by designing a breakout session entitled "Making the invisible visible through an intersectional approach". The session provided concrete examples of - and advice on - how intersectionality can be better integrated into EU development cooperation efforts, and allowed participants to share local examples and CSO perspectives on how they integrate intersectionality in their daily work.

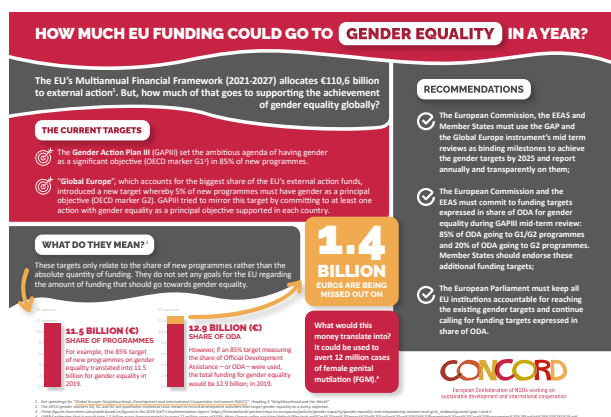
In June, CONCORD was invited to the Working Party on Development Cooperation and International Partnerships (CODEV-PI) to discuss the challenges of GAP III implementation with Member States and to ensure the accountability of the European Commission and the EEAS. We called for adequate and ambitious funding, transparency and accountability, policy coherence across all sectors of the EU's external action, and clear guidelines for EU Delegations to apply the GAP III core principles in practice. Our points were welcomed by several Member States, and we were able to put the GAP III mid-term review (to be published in November 2023) on their radar. Thanks to the advocacy efforts of the gender reference group (GRG) during the CODEV meeting, as well as a letter sent to HRVP Borrell and Commissioner Urpilainen requesting that the GAP III Country Level Implementation Plans (CLIPs) be made available to all GAP III implementation stakeholders including civil society, the European Commission published the CLIPs on the **Capacity4Dev website**.

In the autumn, we welcomed representatives of the Commission's INTPA G.1 unit to discuss the GAP III mid-term progress review, which will take stock of the first three years of the implementation. The GRG urged policymakers to use the GAP mid-term review to address any shortcomings or gaps in the implementation, and to set up a process for CSOs working on gender equality and women's rights to be consulted at country level by EU Delegations. CONCORD also suggested partner organisations in six countries be interviewed as

part of the independent evaluation of GAP III implementation.

Mainstreaming Gender Equality across CONCORD's work

Following CONCORD's long-standing request to set a funding target of 85% of Official Development Assistance (ODA) to be dedicated to projects with gender as its significant and principal objective and 20% of ODA to be dedicated to projects with gender as its principal objective (which was adopted in the European Parliament as part of a 2022 DEVE/FEMM report on GAP III), we published a **fact sheet** explaining how more funding could go to gender equality if clear and ambitious targets were set, with objectives quantified in terms of dedicated funding and not just as a percentage of the overall programmes. These recommendations, which were reflected in the **2022 AidWatch report**, are part of our ongoing advocacy work towards the European Commission.



Furthermore, in relation to the GRG efforts to mainstream gender equality across other CONCORD workstreams, the group contributed to a **paper** on the digital gender divide, which was launched by the Digital Community during the D4D (Digital for development) Hub Multistakeholder Forum in March. More information on this can be found in the **Digital Community section**.

Looking ahead: 'Time for a Feminist EU Foreign Policy?'

In May, the group organised a webinar that invited CONCORD's wider membership to start a joint reflection about the core aspects of a potential EU feminist foreign policy. With the participation of external speakers, the outcomes of the webinar fed into the reflections on the GRG's next four-year Advocacy Strategy (2023-2026). More specifically, it will be used to inform our advocacy on GAP III, to influence the Swedish and Spanish EU presidencies during 2023 and eventually also GAP IV.



c. GLOBAL CITIZENSHIP EDUCATION

In 2022, the Global Citizenship Education (GCE) group followed and successfully influenced the most recent call for proposals of the Development Education and Awareness Raising (DEAR) programme, a key funding opportunity for CSOs working on this issue. We engaged with the European Commission's unit for the implementation of the programme to share our members' recommendations and lessons learnt through the last project cycle. In the end, the Commission followed several of the recommendations gathered by our members on the call for proposals, providing more flexibility for CSOs implementing the projects in order to adapt to challenging circumstances. Through the renewed Multistakeholder Group for the DEAR programme, of which CONCORD is a member, we were able to share our perspectives *vis-a-vis* the Commission throughout the year. We also reacted to the call for proposals by suggesting amendments and clarifications on the guidelines in order to ensure a proper understanding by CSOs of the conditions that apply to them and that enough time is allocated in order to consolidate the proposals.

The CONCORD umbrella proved itself to be a powerful tool not only for influencing the call for proposals, but also for supporting our membership in making the connections to form consortia and increase the quality of the project proposals. The GCE group had begun working before the launch of the call and provided opportunities to network and discuss potential projects, which ultimately improved the quality of the proposals submitted.

The group also continued to promote better cooperation with other CONCORD groups. Following Russia's invasion of Ukraine, we organised a webinar in coordination with the communications community to raise awareness about ways of communicating during a conflict. The objective

was to provide tools and insights, to share recommendations and to identify good practice among members for responsible communication.

During 2022, the GCE group was also very active in following and influencing the Global Education Network Europe (GENE) Declaration process, which takes a long-term view on global education, providing a common vision and commitments to ensure a proper policy framework at all levels. CONCORD was a key actor in coordinating the CSO contribution by participating in the regular consultations and inputting into the drafts, thus emphasising the importance of civil society in the implementation of the Declaration's recommendations.



d. CIVIL SOCIETY POWER

The new CONCORD **Strategy 2023-2026** puts fostering a vibrant civil society at the heart of our work. In line with this, several CONCORD workstreams took advantage of a new **tool** developed by the Civil Society Power workstream - 7 Practices for civil society participation in decision-making - to either shape or evaluate EU consultation opportunities and mechanisms for civil society engagement. The Regional Alliances workstream and the Digital Community used it to challenge the EU and push it to innovate by creating a mechanism for civil society engagement in the AU-EU Partnership and a civil society advisory group in the D4D Hub.

Overall, 2022 was the year to relaunch CONCORD's engagement with the work on civic space. Following the adoption of CONCORD's new Strategy for 2023-2026 in June, and some advocacy workshops, the Civil Society Power group adopted an advocacy strategy for the four-year period.

The advocacy strategy, with a change objective and milestones to deliver on by 2026, puts a strong emphasis on: civic space and an enabling

environment; EU engagement with civil society; and shifting the power (between stakeholders, countries, regions). The strategy formulation process allowed CONCORD to resume active work on important priorities (e.g., EU Delegation roadmaps for civil society) and to re-establish a dialogue with EU institutions and key civil society allies such as Civil Society Europe, the Human Rights and Democracy Network (HRDN), Forus and CIVICUS.



e. DIGITALISATION

In 2022 the Digital Community started to implement the first year of their strategy. The group successfully built a network and positioned itself as a relevant partner for EU stakeholders; it also developed new partnerships with global and African CSOs. In line with its objective, it challenged the EU to ensure digital equality for all.

In order for the Digital Community to be equipped to influence the EU's Digital for Development policies, considerable background work was needed to develop our expertise. Accordingly, we jointly researched content for our advocacy work with partners, as well as with other workstreams (FFSD, RA, GRG, ISE) to support them in mainstreaming digitalisation. In particular, we built connections and shared learning with FFSD through our internal research on funding dedicated to the digital transformation.

Digital Rights & Equality

We started with work on **influencing** the EU's Interinstitutional Declaration on Digital Rights and Principles. We engaged in new spaces (TELECOM Working Party), gained some media **visibility**, and innovated by launching a targeted social media campaign that ran until the adoption of the Declaration in December 2022. While the Declaration focuses primarily on European digital societies, it represents the EU's vision, and as such it should be promoted in and guide the EU's international relations.

HOW CAN THE EU ENSURE EQUALITY IN A DIGITAL WORLD?

CONCORD

We also targeted the digital gender divide in collaboration with the GRG. On the one hand, our new position paper aimed to support the GRG's work on the EU Gender Action Plan III and its digital pillar. On the other hand, it was instrumental in establishing an entry point for the Digital Community's dialogue with the Digital for Development Hub. We launched the paper at our event "Closing the gender digital divide: From policy-making to on-the-ground implementation" at the Africa-Europe D4D Hub Multistakeholder Forum. As a result of this engagement, our recommendations were featured in a blog on the D4D Hub's website and closing the digital gender divide was one of the takeaways highlighted in the Forum's final report and blog.

A people-centred approach to digitalisation

Relationship-building with the D4D Hub led to several exchanges, and a brainstorming session on the people-centred approach (PCA) during the European Development Days. We highlighted the importance of an intersectional approach to inclusion, and of an enabling environment and mechanisms for participation as key aspects of the PCA, which were captured in the report. These inputs were prepared with a couple of partner organisations (global and in Africa). This was a first step towards our longer-term goal to hold the EU accountable on this approach.

Creating civil society space to shape the narrative

In parallel to our thematic work, we ensured that we could continue shaping the EU's priorities with a focus on digital equality by contributing to the creation of the D4D Hub civil society advisory group. Thanks to our inputs, which we coordinated with partner organisations and which built on Concord's 7 practices for civil society participation, the advisory group will give us the opportunity to influence programmes and priorities of the D4D Hub in the future.

2. MAIN PRIORITIES



a. FINANCING AND FUNDING FOR SUSTAINABLE DEVELOPMENT

The Financing and Funding for Sustainable Development (FFSD) workstream contributed to ensuring that civil society's voices and concerns are heard in the EU's sustainable development agenda. After successfully influencing the adoption of the new international cooperation instrument in 2021, we worked in 2022 on building a better understanding of the different ways to influence the instrument and shape its implementation.

Influencing the EU's framework for development finance



First, to provide CSOs with a comprehensive overview of the instrument and the programmes used by the EU in its international cooperation, we prepared the **Global Europe funding for civil society organisations guide**. CONCORD members also participated in exchanges with

the European Commission on the plans for implementation of Team Europe Initiatives (TEIs), which allowed us to keep engaging in the improvement of the transparency and accountability of the Team Europe approach. Following this, we provided specific recommendations on the current monitoring through the TEI tracker and highlighted the need for better civil society involvement in all

the phases of the initiatives in our various meetings with DG INTPA on TEIs.

To follow and influence the Global Europe implementation, we first conducted a survey among CSOs in partner countries to collect their experiences in the programming consultations held through the EU Delegations. The findings from this survey fed in to the messages conveyed to the European Commission, the EEAS and the European Parliament in conversations throughout the year and the CONCORD '7 practices' paper (see under **Civil Society Power**). We also conducted an analysis of the first programming documents that came out under the new instrument's framework to monitor whether they were following the key priority areas identified by the Commission in the negotiations.

We took part in October in the **dialogue between the EP DEVE Committee and the European Commission on the Global Europe implementation** ahead of their Strategic Dialogue, where we highlighted the challenges for CSOs on access to funding and called on the EU to increase both the core and earmarked funding for civil society.

Pushing for more and better ODA

The 2022 AidWatch report was released in October, together with an **improved webpage** that builds on previous years' efforts to make the report more accessible and increase its reach, which allowed the report's messages to reach a greater and more diverse audience. Its main aim

continued to be holding the EU accountable to their development assistance commitments. Through a qualitative and quantitative analysis, we push the EU and its Member States for more and better ODA. We provided a detailed overview of the EU's response to the global vaccination challenge during the COVID-19 pandemic and highlighted the inclusion of in-excess vaccine doses donations as part of the ODA budgets of Member States, as this was the main driver of aid



inflation, causing the overall levels of ‘inflated aid’ to increase after four years of consecutive decline. Following our messaging, we led a civil society response towards the OECD DAC calling on them to stop reporting these costs as ODA. In concrete terms, the AidWatch report has contributed so far to the EC’s commitment to review the current ways of engagement with civil society on the Team Europe approach.

We also engaged with the DAC through their Annual Dialogue with CSOs. We shared our views on the spill-over effects of Russia’s invasion of Ukraine in relation to ODA, and highlighted the concerns about the impact of in-donor refugee costs in 2022 ODA levels. Thanks to the increased engagement with the EU and Member States’ DAC delegations generated by these exchanges, we are now in a better position to influence aspects that are decided at the DAC level such as the rules on in-donor refugee costs.

Throughout the year we also kept our advocacy focused on the importance of ODA in Least Developed Countries (LDCs), where development assistance remains a major source of finance. The COVID-19 pandemic, and more recently the spillover effects of the war in Ukraine - most notably on shortages of food supplies, rising food prices and supply chain disruptions - have exacerbated pre-existing structural issues such as growing inequalities, extreme poverty, and the adverse effects of climate change on marginalised populations. To support LDCs in tackling these compounding crises, CONCORD has repeatedly asked EU Member States to massively scale up their ODA to LDCs. CONCORD’s advocacy contributed to the Foreign Affairs Council’s commitment to a more coherent EU partnership with LDCs to fight inequalities, advance gender equality, promote civic space, and support climate change adaptation and mitigation.

Improving civil society’s partnership with the EU

In a crucial period of transition into the EC’s new e-Grant Management system, a sub-group within FFSD working on the impact of EU financial regulations, established an open dialogue with DG INTPA Legal and OPSYS teams on how to adapt this to ensure accessibility for all types of CSOs. The group provided key recommendations to the European Commission services in charge of the transition, beyond DG INTPA. This constructive dialogue and advocacy process will continue throughout 2023.

Moreover, the group prioritised the analysis of key changes in EC regulations and contractual obligations which could have an impact on CSOs including at the level of financial risk, providing guidance and expertise to CONCORD members and feedback to the European Commission. Topics covered included ideas for changes to the EU’s overall Financial Regulation, on grant-to-grant co-financing, and on the guide for contract procedures with the EU (PRAG).

Improving the implementation of the Humanitarian-Development-Peace Nexus approach

Based on discussions with DG INTPA, VOICE (Voluntary Organisations in Cooperation in Emergencies, the largest European humanitarian NGO network) and the European Peacebuilding Liaison Office (EPLO) civil society network, FFSD members shared good practices and the challenges of working with the EU in resilience programmes and countries in conflict or crisis in two different contexts. First, in dialogues with independent evaluators contracted by the European Commission to assess the EU’s implementation of its nexus policy. This assessment is due to be finalised in 2023 and we have asked for it to be made public. Second, in several discussions (still ongoing in 2023) with the Commission about the challenges of implementing the nexus policy in the context of some restrictive measures with a view to ensuring CSO space can be maintained.



b. POLICY COHERENCE FOR SUSTAINABLE DEVELOPMENT

In 2022, the PCSD group advocated for policy changes to be adopted to end the negative impacts of incoherences in EU policies for sustainable development in partner countries, and mechanisms for ensuring policy coherence for sustainable development to be used more systematically and efficiently by relevant EU institutions and all Member States, in order to achieve the objectives

outlined in the group's 2020-2022 Advocacy Strategy.

We also laid the groundwork for our new four-year Advocacy Strategy (2023-2026), which will focus on strengthening the EU's Impact Assessment procedures, as well as building a body of evidence on the negative impacts of EU policies in partner countries in a variety of thematic areas, caused by the non-implementation of the PC(S)D obligation.

Strengthening PCSD Mechanisms in EU Member States and the European Commission



We started the year with the launch of a **new report** in January, entitled "A Test of the EU's Integrity Towards the 2030 Agenda: The Status of Policy Coherence for Sustainable Development". The objective of the launch event was to share learnings, and highlight promising practices on

PC(S)D in the Member States and European Commission. The event featured a panel discussion with representatives of the Spanish Ministry of Social Rights and 2030 Agenda, as well as the Italian Ministry of Ecological Transition, and European Commission officials from the Secretariat General and DG INTPA. The event attracted over a hundred participants and was attended by national government officials from EU Member States such as Austria and the Netherlands. The report has been used on an ongoing basis throughout the year by our members in their advocacy towards their national governments, pushing them to commit to, implement and report on PC(S)D by strengthening or creating mechanisms for it. For example, the report was presented to Luxembourg government officials during the annual Inter-ministerial Committee for Development.

In order to further the understanding of the European Commission's mechanisms to ensure a PC(S)D approach in policy-making among CONCORD's wider membership, we organised a **webinar** on the European Commission's Better Regulation toolbox in May, including presentations from DG INTPA. The aim of this session was to learn about what the new European Commission Better Regulation toolbox entails, how *ex ante* impact assessments measure potential impacts of new EU policies on partner countries, how the SDGs

have been integrated in this process, and how the mechanism contributes to ensuring policy coherence in relation to sustainable development.

During the autumn meeting in Brussels, the PCSD group started broadening its advocacy targets beyond the usual suspects in the European Commission, by initiating a dialogue on the role of the Secretariat General and the EEAS in ensuring policy coherence.

Putting PCSD (back) firmly on the agenda of the European Parliament

Throughout 2022, CONCORD consolidated its contact with the newly appointed European Parliament standing rapporteur on Policy Coherence for Development for the Committee on Development (DEVE), MEP Janina Ochojska. Through a series of bilateral meetings, we were able to shape the rapporteur's priorities for her mandate. This relationship-building not only led to an increased focus on PC(S)D in the European Parliament, but also to CONCORD being invited to participate actively in a **workshop** on "Enhancing Policy Coherence for Development", organised by the DEVE Committee in September. Alongside OECD and UN speakers, a member of CONCORD's PCSD group discussed the challenges and gaps in PCD implementation, addressed the policymakers in the room and called on them to conduct impact assessments that adequately capture the effects on the four dimensions of sustainable development in partner countries for all EU policies, and to meaningfully consult with relevant stakeholders from Europe and the Global South, especially local communities affected by EU policies. Our advocacy towards the European Parliament resulted in a strong PCD own-initiative report in line with (a number of) CONCORD recommendations. Finally, our active involvement provided us with a clear picture of PC(S)D champions in the European Parliament.

We also engaged with the European Parliament's *ex ante* impact assessment unit, to learn more about their role in assessing the quality of impact assessments produced by the European Commission. We used this opportunity to urge them to scrutinise the compliance of impact assessments with PCSD.

Influencing the EU's first-ever Voluntary Review to the UN HLPF

In July 2023, the EU is set to present its first-ever EU-level Voluntary Review of the implementation of the 2030 Agenda for Sustainable Development at the

2023 UN High-level Political Forum on Sustainable Development. It will take stock of the EU's internal and external implementation of the Sustainable Development Goals (SDGs). In September, we were invited to share our views on what the EU Voluntary Review process should encompass in the Council Working Party on the 2030 Agenda. CONCORD Director Tanya Cox urged the EU to take the opportunity to conduct an honest and meaningful review of the impacts of EU policies on other countries within each thematic area of the SDGs, and to consult civil society in and outside Europe in doing so. She also called on the Council to request clear follow-up actions from the European Commission on how they will use the results of the Voluntary Review. Finally, we were strongly involved in the development of the official civil society contribution to the EU Voluntary Review, organised by the European Economic and Social Committee. This resulted in a strong text which will be published as part of the Voluntary Review, aligned with CONCORD messages on PCSD, inequalities and gender equality.



c. INEQUALITIES AND SUSTAINABLE ECONOMY

In 2022, we made progress towards becoming a leading European civil society organisation fighting for equality and a sustainable economy. We engaged with policymakers and businesses to promote our vision of the need to place social and environmental sustainability at the core of all business activities and supply chains. We initiated a conversation with the EU and Member States on their role in tackling inequalities. We also gave new impetus to CONCORD's systemic change agenda, by (re)activating our focus on wellbeing and progress beyond GDP growth. Discussions during 2022 allowed us to plan our advocacy for the years to come.

Engaging with decision-makers for a sustainable and inclusive economy

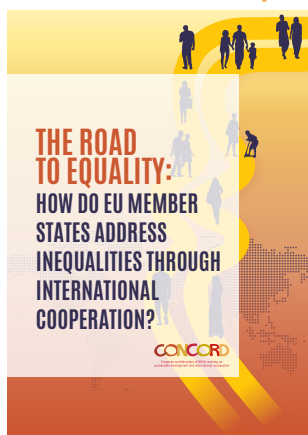
One key element of tackling inequalities involves changing the way the economy functions. Shifting from the focus on profit to a focus on generating positive social and environmental impacts. With this in mind, in 2022 we played an active role to ensure the EU adopts this message in its international partnerships.

2022 began with our involvement in the EU-Africa Business Forum. We successfully facilitated a **conversation** between EU officials and sustainable and inclusive businesses to ensure the EU commits to support the shift towards a different economic paradigm. We shared our call for a **transformation in supply chains** and for the EU to support the social economy both internally and externally. Our **workshop** at the social economy conference during the French EU presidency in May, in partnership with the UN Research Institute for Social Development, allowed us to continue our engagement with policymakers and to keep the external dimension of the social economy on their agenda. Thanks to these activities, we continued to apply pressure on the European Commission to do more to support sustainable and inclusive economies.

As part of these efforts, we focused in 2022 on ensuring that the EU's 2021 Social Economy Action Plan delivers for partner countries. We successfully established a dedicated dialogue with the EC's DG Employment officials, who focus on internal policies, to widen their scope and encourage collaboration with their peers in DG INTPA. Our **response** to the EU consultation on framework conditions of the social economy and the strengthening of our relations with Social Economy Europe were other stepping stones on the way to making the EU deliver on the social economy in its international partnerships.

In 2022 we also initiated a fruitful dialogue with EU Delegations in partner countries. A training in March was an opportunity for us to share our messages and focus attention on supporting sustainable and inclusive businesses in partner countries. This training demonstrated to us the significant interest of EU Delegations to continue receiving support and inspiration to reinforce the economic transition. This work will be pursued in 2023.

Putting inequalities at the centre of international cooperation



In 2022, thanks to the active involvement of CONCORD's National Platforms, we successfully launched our report **The Road to Equality**. It shows how inequalities are present in most EU Member States commitments, but still very poorly embedded in concrete action. Low

ODA levels and weak targeting of sectors that are key in tackling inequalities, scarcity of tools to analyse inequalities and little training of officials on inequalities, financial secrecy and tax havens, detrimental to partner countries' finances, and practices that are incoherent with tackling inequalities (such as lack of due diligence requirements or arms trading with countries at conflict) all offer the image of a half-hearted Europe. Some of our platforms used this report to engage in a more intensive dialogue on inequalities with their governments. It helped us gain better access to officials responsible for inequalities in Member States and informed our dialogue with the OECD inequalities team. The analytical framework we developed will enable us to measure Member States' progress in the coming years.

To inform our advocacy and encourage policymakers to adopt our recommendations and take further action on inequalities, in 2022 we studied real-life projects from the EU and EU Member States' programmes, which have had positive impacts on inequalities. We conducted research in Paraguay, South Africa and Bangladesh, which enabled us to identify good practices by gathering witness statements from people who have experienced the positive impacts of Europe's programmes in their countries. The results, which includes crucial feedback shared by our CSO partners in those countries, will be published in 2023.

We also (re)engaged with the Research Facility on Inequalities coordinated by the French development cooperation agency (AFD, *Agence Française de Développement*) and funded by the EU. As one of only two CSOs represented in their Steering Committee, we have had direct access to EU and Member States officials and this has

enabled us to take part in key conversations; including the EU's work on developing a new inequality marker. In 2022 we engaged with Commission officials working on this and shared our views on the urgency to look at inequalities multidimensionally, beyond the focus on income in the new marker. We identified the need to influence the implementation process as one of our milestones in 2023.

Putting prosperity and wellbeing at the heart of our systems worldwide

The CONCORD 2023-2026 **Strategy**, adopted in June 2022, states that "given the ongoing prevalence of the 'growth model' and the concomitant repercussions for the climate, the environment and inequalities, CONCORD will propose alternative economic solutions which rather guarantee progress for all in harmony with our environment". Our work in 2022 prepared the ground for a more active involvement in identifying alternative solutions and ensuring the EU adopts them in its relations with partner countries.

In 2022, we became official co-organisers of the Beyond Growth conference that the European Parliament will host on 15 to 17 May 2023. This involvement is enhancing our connections with partners such as the European Environmental Bureau and the Wellbeing Economy Alliance. Given the complementarities with our partners, our involvement is critical to ensure debates are focused on the realities of partner countries and lead to changes in the EU's international partnerships. This will be the goal of a panel that CONCORD will organise at the Beyond Growth conference and which will be chaired by Marisa Matias, a Portuguese Member of the European Parliament.

Mainstreaming the implications of the Beyond Growth initiative, both in our advocacy and in the EU's approaches to economic development and international partnerships is an exciting challenge for the years ahead.

3. STRENGTHENING OUR COMMUNICATIONS

Who we are, what we do, why our work matters, and where we want to go

Our strategic communications continued to amplify who we are, what we do, and why our work matters. However, drafting our 2023-2026 **Strategy** was also an opportunity to rethink how our communications can better reflect where we want to go.

Visualising the future we want

Through seven unique illustrations, we wanted to visualise our future path. The illustrations have been woven into all our communications (e.g. website, social media, newsletters and publications) to promote the narrative that a more equal, just and inclusive future is possible.



Strengthening our collective voice

Our Communication Community brings together colleagues responsible for communications across our network to learn from one another as well as broaden the reach of our key advocacy messages. In 2022, our Community discussed a range of topics from navigating increasingly regulated online platforms to building strategic communications plans.

We also continued to put into practice what we have learnt about amplifying our collective voice to strategically influence decision-makers. For the second year running, our AidWatch communications task-force worked together to make our collective voice heard by decision-makers to encourage them to respect internationally agreed ODA commitments.

Exploring new tools and formats

Our digital spaces continued to play a key role in influencing the EU policy-making sphere. In 2022, we explored new tools and formats to mobilise our steadily growing audiences.

The communications around our AidWatch 2022 report were a prime example of this. Ahead of the launch of our flagship report, we hosted our first Twitter Space for our experts to exchange on the state of EU ODA. This was very successful with nearly 200 listeners tuning in. A few weeks later, our website developed this conversation with interactive elements containing more information about the report's findings and calls to action to challenge decision-makers to reach their ODA commitments.

Another success was our #DigitalEquality campaign. With the aim of influencing the EU's Declaration on Digital Rights and Principles, we ran a targeted social media **campaign** using five GIFs that illustrated our five priorities for ensuring digital equality. The campaign reached over 22 000 users on social media and the report was downloaded 120 times.

4. SUPPORTING OUR MEMBERS

After two years of embracing fully-digital ways of working, 2022 marked the beginning of a “new normal”: we continued to engage online with our members, but also offered members opportunities to meet and work together in person again, when possible. In this context, the first draft of a new Membership Strategy was developed following the adoption of CONCORD’s new overarching strategy. The Membership Strategy was discussed by the CONCORD Board twice in 2022 and will continue to be on the Board’s agenda until it is adopted in 2023.

Russia’s large-scale invasion of Ukraine in February 2022 had an important impact on the activities of many of our members. In early March, CONCORD organised a first webinar to facilitate information exchange among members and to learn more about their needs. Nearly half of CONCORD members joined the initial call, many of whom either had their own operations in Ukraine or were immediately involved in the crisis response to the refugee streams. Following the first call and in response to our members’ requests, the Secretariat reached out to other



LEARNING AND EXCHANGE FORUM 2022 - MOVING CIVIL SOCIETY PARTNERSHIPS FORWARD

Members met in Brussels in November for the sixth edition of the Learning and Exchange Forum to discuss and explore ways of meaningfully engaging with civil society within and beyond Europe. These discussions were rooted in the broader dialogue around North-South power dynamics and the urgency of building equal, inclusive partnerships; a core component of [CONCORD’s 2023-2026 Strategy](#) and a key piece of work for the Regional Alliances workstream (see in [Regional Alliances section](#) above).

This year’s LEF offered a much-needed space to learn and exchange with one another, members and Secretariat, but also to explore how to apply new ways of working and forging

civil society partnerships. In discussions facilitated by *Better by Co-design* we looked at tools, including language and models for ‘shifting the power’. These reflections contributed to a critical assessment of ‘shift the power’ principles and how they can lead to a future that is negotiated, participatory, widely-owned and developed through solidarity. Together, we looked at how these principles could already be applied in our Confederation’s ways of working.

The Learning and Exchange Forum 2022 was an important opportunity to re-evaluate our own mindsets and ways of working. There is still a long way to go, but with open collaboration, we can get there together.

European networks to coordinate our actions, and organised other calls throughout the spring to provide a space where members could share information and coordinate if need be. These efforts resulted in the formation of a member-led group working on the Eastern Neighbourhood, which was launched in the autumn to enable interested members to continue to monitor and follow the situation in Ukraine, as well as in neighbouring countries.

Following the success of the first two editions of the Open Spaces for National Platforms in 2021, the Secretariat organised similar events in 2022. The first Open Space took place in March and focused on the role of National Platforms in national elections. It was hosted by CONCORD Sweden, the Swedish National Platform, FoRS, the Czech National Platform and VENRO, the German National Platform. Another Open Space was held in May, focusing on engaging members and was hosted by ACODEV, a member of CONCORD Belgium, the Belgian National Platform and Coordinadora,

the Spanish National Platform. The last Open Space of the year, hosted by Ambrela, the Slovak National Platform, and Globalt Fokus, the Danish National Platform, took place in October and focused on engaging with national governments. The Open Space format proved to be highly popular among National Platforms and also attracted members who were otherwise not so involved in CONCORD activities. More than half of all National Platforms attended at least one Open Space this year, with many of them attending repeatedly.

The General Assembly took place online in June and focused on adopting our new Strategy for 2023-2026 (for more information on this please see the section on the Strategy process below). During the General Assembly two Board Members were elected or re-elected: Catherine Giboin (Coordination SUD) and Javier García de la Oliva (ActionAid) for a second term. CONCORD also welcomed CARDET as a new Associate Member.

5. CONCORD'S STRATEGY PROCESS



CONCORD members adopted the Confederation's new Strategy by an overwhelming majority during our General Assembly in June 2022. This was the culmination of a sixteen-month process, which included 10 'building block' moments in 2021 and an iterative drafting process in 2022. **The**

Strategy, entitled 'To Get There. Together', will cover the period 2023-26.

Members agreed that in order to achieve our vision of equal, just and inclusive societies in a sustainable world, CONCORD will need to contribute to transforming systems and power structures. And to do that we need to continue our valuable work influencing the EU, while fostering a vibrant civil society and forging synergies between our areas of expertise and creating alliances with others around the world in a mutually supportive manner. In order to reflect our aim to ensure that EU decision-makers move away from a donor-beneficiary paradigm and towards more meaningful and equal partnerships, we updated CONCORD's strapline to read 'the European Confederation of NGOs working on sustainable development and international cooperation'.

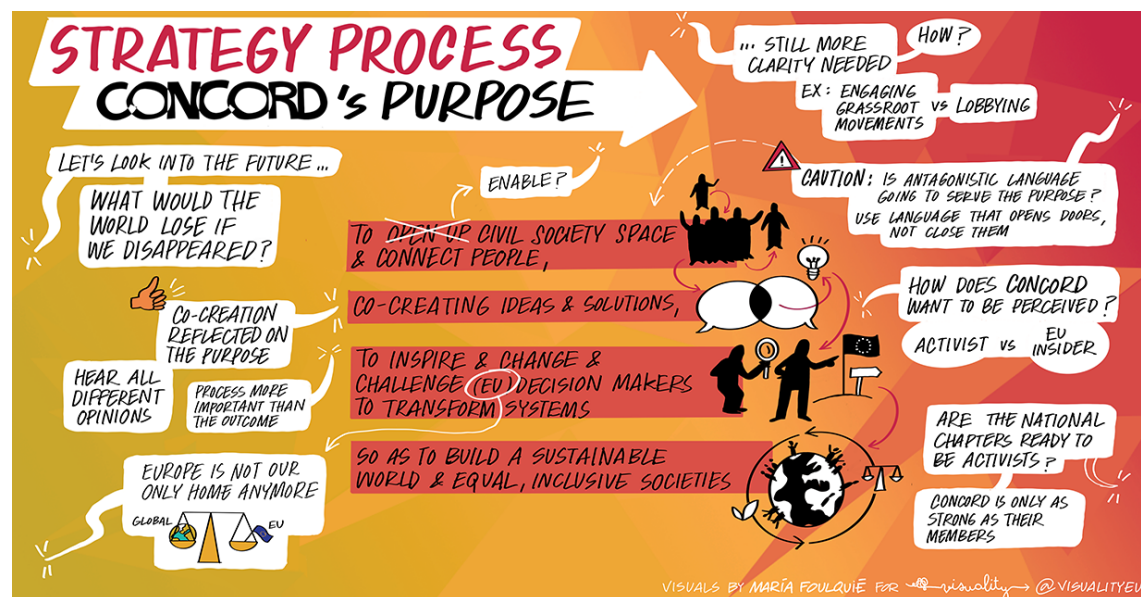
In the new Strategy we place considerable emphasis on our ways of working. Over the coming four years we want to challenge the status quo and do more to set the agenda - a common agenda, prioritising people and the planet over profit and productivity. The COVID-19 pandemic showed how important it is to stand together and to ensure we reach

those who have been left furthest behind. We will therefore strengthen our capacity and amplify our collective voice working with partners around the world to defend fundamental freedoms and rights including the right of each country to develop in a sustainable manner. Crucially, we will promote inclusive, participatory decision-making within the EU at all levels.

We want to re-frame the narrative, focusing on solidarity and hope, and ensuring that this is backed up by a new style of policy and action. CONCORD will act as a safe and open space for its members to engage with each other, with the EU and with partners, while challenging ourselves and supporting each other to constantly grow, learn and evolve so as to adapt to the changing external environment. We will place greater emphasis on creating opportunities within our network, sharing experiences together and promoting cross-fertilisation of ideas.

Our overarching aim is to transform the imbalanced and unjust political and economic systems and power structures which prevail today.

We intend To Get There. Together.



VISUALS BY MARÍA FOULQUIÉ FOR @visuality @VISUALITYEU

PUBLICATIONS

| PUBLICATIONS | TYPE | DATE |
|---|--------------|----------------|
| <u>A Test of the EU's Integrity Towards the 2030 Agenda: The Status of Policy Coherence for Sustainable Development</u> | Report | Jan 18, 2022 |
| <u>Guide to Global Europe Funding 2021-2027: For civil society organisations</u> | Guide | Feb 28, 2022 |
| <u>The digital gender divide</u> | Report | March 18, 2022 |
| <u>EU Declaration on digital rights and principles: Strengthening the external dimension to ensure digital rights for all</u> | Policy brief | March 20, 2022 |
| <u>The road to equality: How do EU Member States address inequalities through international cooperation?</u> | Report | March 29, 2022 |
| <u>CONCORD's Strategy 2023-2026: To get there. Together.</u> | Strategy | Jun 27, 2022 |
| <u>How much funding could go to gender equality in a year?</u> | Factsheet | Oct 12, 2022 |
| <u>AidWatch 2022: Is the EU a payer, player or just full of hot air?</u> | Report | Oct 24, 2022 |
| <u>7 Practices for civil society participation in EU decision-making</u> | Guide | Nov 8, 2022 |

| NEWS | TYPE | DATE |
|---|---------------|--------------|
| <u>Is civil society losing out in institutional behind-the-scenes power play?</u> | Blog | Jan 25, 2022 |
| <u>Is it time for a feminist approach to EU foreign policy?</u> | Blog | Feb 28, 2022 |
| <u>Nine trends shaping the year 2022</u> | Blog/op-ed | Mar 15, 2022 |
| <u>EU ODA at a standstill: It's time for action to counter the shockwaves of global crises</u> | Press release | Apr 12, 2022 |
| <u>When the rubber hits the road ... who are you going to call? Civil society's fundamental role in times of crises</u> | Blog | Apr 28, 2022 |
| <u>Declaration of Digital Rights and Principles: A reality check</u> | Blog | May 27, 2022 |

| | | |
|---|-------|--------------|
| <u>Shaping our stories: General Assembly 2022</u> | Event | Jun 28, 2022 |
| <u>EDD 2022: Lacking inspiration and answers</u> | Blog | Jun 28, 2022 |
| <u>What will the OECD DAC stoop to next?</u> | Blog | Sep 27, 2022 |
| <u>"I am because we are"</u> | Blog | Nov 28, 2022 |
| <u>Out-takes from the Learning & Exchange Forum 2022: moving forward civil society partnerships</u> | Event | Dec 19, 2022 |

YOUTUBE VIDEOS

TYPE

DATE

| | | |
|--|-------|--------------|
| <u>"Road to Equality" report launch. Speaker: Julie Seghers (Policy Analyst, OECD)</u> | Video | Sep 14, 2022 |
| <u>"Road to Equality" report launch. Speakers: Tanya Cox, Kwesi Obeng</u> | Video | Jun 15, 2022 |
| <u>How can the EU ensure equality within a digital world?</u> | GIF | May 25, 2022 |

STATEMENTS

TYPE

DATE

| | | |
|--|-----------|--------------|
| <u>Joint African-European civil society statement to all Heads of States and government dignitaries attending the 6th EU-AU Summit</u> | Statement | Feb 14, 2022 |
| <u>Statement: CONCORD stands with the people of Ukraine</u> | Statement | Feb 25, 2022 |

BOARD MEMBERS



BLANDINE BOUNIOL

Humanity & Inclusion



JAVIER GARCÍA DE LA OLIVA

Secretary
ActionAid



BRANKA JURAN

CROSOL
(Croatian National Platform)



MARTA IGLESIAS LÓPEZ

Treasurer
La Coordinadora (Spanish National Platform)



CATHERINE GIBOIN

Coordination SUD
(French National Platform)



PAOLA BERBEGLIA

CONCORD Italia
(Italian National Platform)



CÉLINE MIAS

Vice-President
CARE international



RILLI LAPPALAINEN

President
FINGO (Finnish National Platform)



IDA RAGNARSSON

CONCORD Sweden
(Swedish National Platform)

BOARD MEMBERS WHO WERE CO-OPTED IN 2022



JEROEN UYTTERSCHAOT

World Vision
– co-opted in October 2022

BOARD MEMBERS WHO STEPPED DOWN



BIJAY KUMAR

GNDR
– stepped down in July 2022



STEFAN CIBIAN

FOND (Romanian National Platform)
– mandate ended in June 2022

OUR SECRETARIAT

TANYA COX

Director



ANNE MALAUD

Governance, Executive & Events Officer



PAT

POLICY & ADVOCACY TEAM



CELIA CRANFIELD

Head of Advocacy



ALEXANDRA ROSÉN

Senior Policy & Advocacy Adviser



BORJA ARRUE ASTRAIN

Senior Policy & Advocacy Adviser



GEORGIA PAPOUTSI

Senior Policy & Advocacy Adviser



RICCARDO ROBA

Senior Policy & Advocacy Adviser



SALOMÉ GUIBRETEAU

Policy & Advocacy Adviser



SALVATORE NOCERINO TELLERIA

Policy & Advocacy Adviser

MOCT

MEMBERSHIP, OUTREACH AND COMMUNICATION TEAM



SOLEDAD BRIONES

Head of Engagement



CECILIA ROLLAND

Membership & Outreach Coordinator



KATARZYNA KROK

Communications & Media Officer



MARION COAT

Knowledge Management Coordinator

FINANCE

FINANCE TEAM



VALÉRIE MOENS

Head of Finance



ADRIEN SERAFIN

Accountant



FLORENCE DE CANNIERE

Financial Analyst

HR

HUMAN RESOURCES



KATE CARPENTER

Head of Human Resources

TRAINEES

CAMILLA FALSETTI

Communications & Media Assistant
– until December 2022

CARLOTTA PAGLIA

Policy & Advocacy Assistant
– until February 2022

EVA LUNA MAES

Policy & Advocacy Assistant
– until February 2022

EVAN McNAMARA

Policy & Advocacy Assistant
– until October 2022

MARGHERITA DACQUINO

Policy & Advocacy Assistant
– until September 2023

MARTINA PONZIANI

Policy & Advocacy Assistant
– until March 2023

PAULA ANDRES RICHART

Communications & Media Assistant
– until January 2022

ROCIO BALLESTA

Policy & Advocacy Assistant
– until February 2023

INTERIM COLLEAGUES

EVA LUNA MAES

Policy & Advocacy Adviser
– from March 2022 to June 2022
Policy & Advocacy Adviser (maternity cover)
– from September 2022 to August 2023

LOUISE MARTY

Policy & Advocacy Adviser (maternity cover)
– from December 2022 to August 2023

FORMER COLLEAGUES

BÁRA PLECHÁČKOVÁ

Membership & Outreach Officer
(maternity cover)
– from November 2021 to August 2022

KASIA HANULA BOBBITT

Head of Impact
– until May 2022

TANVI MISHRA

Communication & Media Officer
– until October 2022

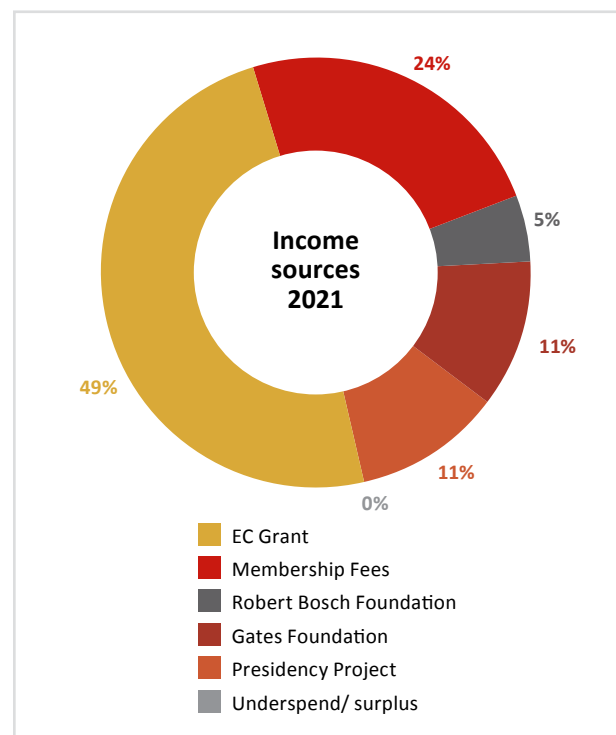
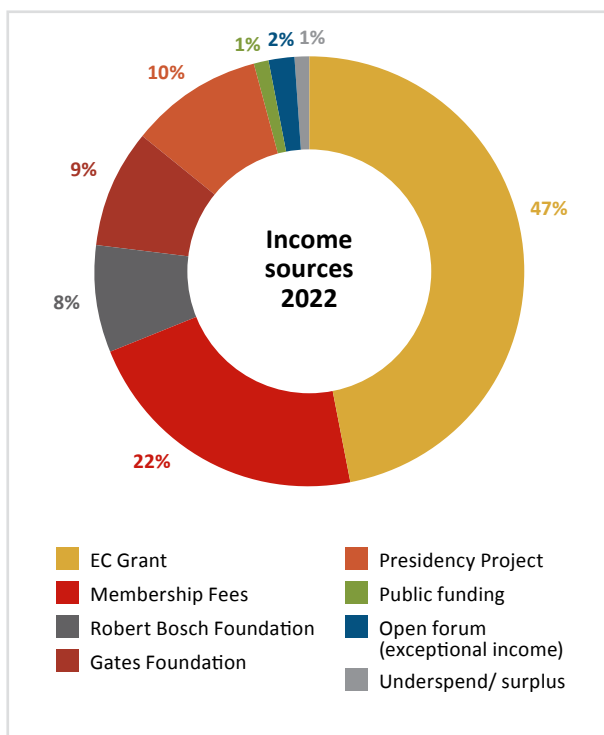


FINANCE & ANNUAL ACCOUNTS

ACCOUNTING PRINCIPLES

- CONCORD’s financial records are expressed in euros and are maintained on a historical cost basis in compliance with international accounting standards and legislation applicable to non-profit associations in Belgium.
- CONCORD’s core operational budget covers much of the running costs of the Secretariat and the activity costs of the member-led working bodies (working structures, Committees, Board, General Assembly). Activities include reports, meetings, advocacy tools, studies, capacity-building and internal and external communication.
- In line with CONCORD’s travel reimbursement rules, the budget enables at least one representative per member to participate in meetings, reimbursing travel and accommodation on request if the member organisation cannot cover these costs.
- CONCORD has currently five main funding streams:
 - Operational grant from the European Commission
 - EC-funded Presidency Project (in partnership with three of our National Platforms, corresponding to the Member States holding the rotating 6-month Presidency of the European Council. The purpose of this project is to promote European values throughout the EU. Exceptionally, 5% co-financing was covered by Sweden’s government agency for development cooperation (SIDA).
 - Membership fees to co-fund the EC and Presidency Project grants
 - Bill and Melinda Gates Foundation in the context of its More and Better Aid Project
 - Robert Bosch Stiftung to deepen its work on inequalities, with a focus on how digitalisation can affect inequalities.

In 2022, CONCORD had €41,738 in exceptional income related to the surplus of the Open Forum project that ended in 2013. In accordance with the principle of prudence, we kept a debt in our accounts for 10 years; however, as no amount has been claimed, we decided to book an exceptional income in our 2022 revenues.



SUMMARY OF RESULTS

In 2022, CONCORD's total core income amounted to €1,987,082 (2021: €1,842,505) and our expenditure amounted to €1,966,787 (2021: €1,839,406) resulting in a surplus of € 20,295.

CONCORD's income was 13% higher than forecasted and the expenditure was 12% above forecast.

INCOME

Overall income was €233,082 higher than projected in the Strategic Budget approved during CONCORD's 2021 General Assembly.

This is primarily owing to the additional income of €128,843 from the Bill and Melinda Gates Foundation in 2022 that was not foreseen in the Strategic Budget, drawn up in May 2021. In addition, there was €50,000 incremental income from the European Commission's contribution to CONCORD's operating costs and activities, €10,935 contribution from SIDA to cover the Presidency Project co-financing of activities, a carry-over of Robert Bosch Stiftung money of €8,753 from 2021 as well as €2,478 additional membership fees. These increases were partly offset by lower expenses on the Presidency Project € 9,675 resulting from activities being postponed to 2023.

EXPENDITURE

In 2022, CONCORD's total expenditure amounted to €1,966,787 which was €212,787 higher than forecasted in the Strategic Budget.

The Strategic Budget included a large allocation for travel and meetings costs; however, physical attendance in our meetings was lower than expected, especially during the first semester. As a result, many meetings happened either online, or in a hybrid format. This resulted in a massive unspent travel budget which was largely reinvested in external experts, namely, to support the facilitation of the online meetings.

This has resulted in variances in the following areas of expenditure:

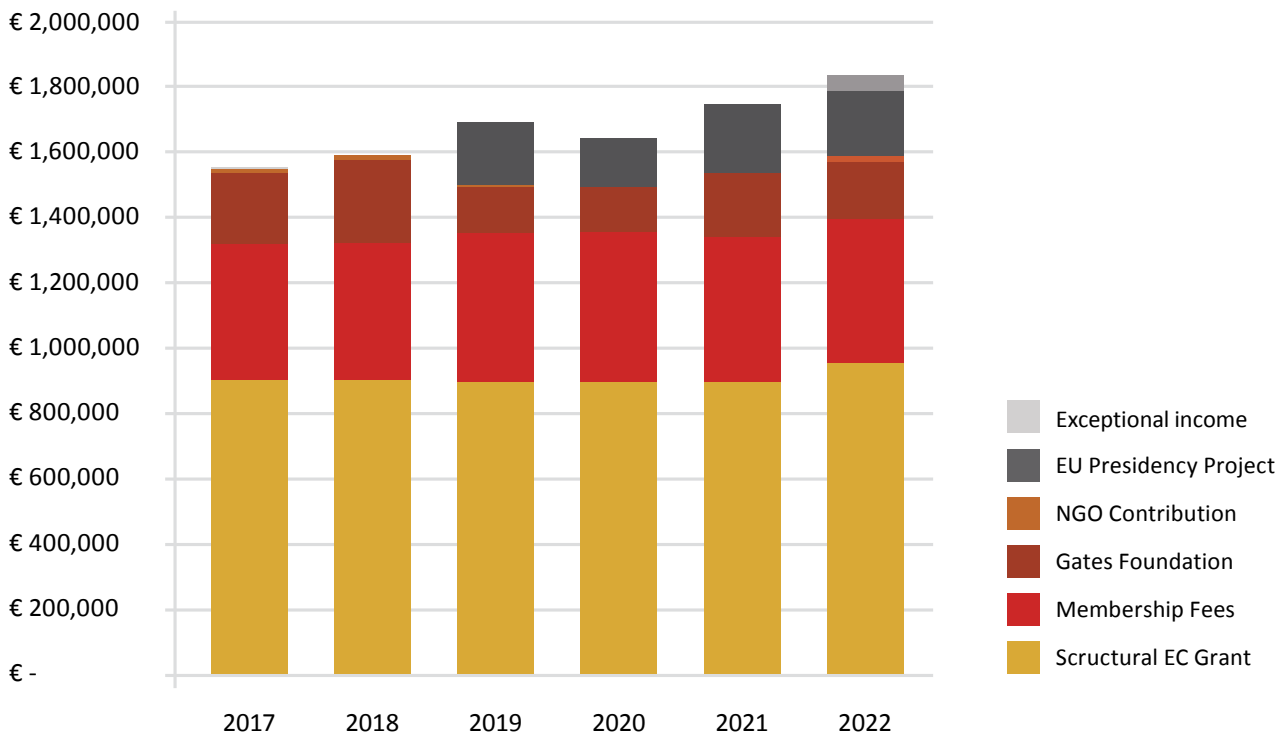
- Expenditure on travel and meetings was mainly spent during the last quarter (€57,798) and led to an underspending of €92,202.
- Investment in communication was €13,617 below budget as it included venue costs for events that were ultimately held online.

- An additional €93,536 was spent on external services. This overspending was mainly used to cover consultants' costs not foreseen in the strategic budget, principally the AidWatch report (€27,300), external support to ensure optimal online participation (€31,605), local consultants to carry on the case studies (€21,236) as well as the development of our financial tool (€9,874).
- Staff costs were €192,344 higher than foreseen in the Strategic Budget. This is the result of the obligatory 10% inflation in staff costs combined with the renewed Bill and Melinda Gates Foundation grant which covers 80% of a Policy and Advocacy Officer, 30% of a Policy and Advocacy Coordinator, 25% of a Communications Officer and 30% of a Finance Officer.
- Overheads costs were slightly lower than the foreseen in the Strategic Budget (€1,080).
- Office costs were €25,462 higher than in the Strategic Budget. This is the combined impact of an increase in office rental costs and higher building charges linked to energy costs. In December 2022, we moved to a smaller office in order to reduce the weight of the office costs in our operating budget.
- Other expenses were EC non-eligible costs which were €8,343 above budget. These costs are largely explained by €7,646 of negative interest rates. All other amounts, usually linked to regularisations, are not significant.

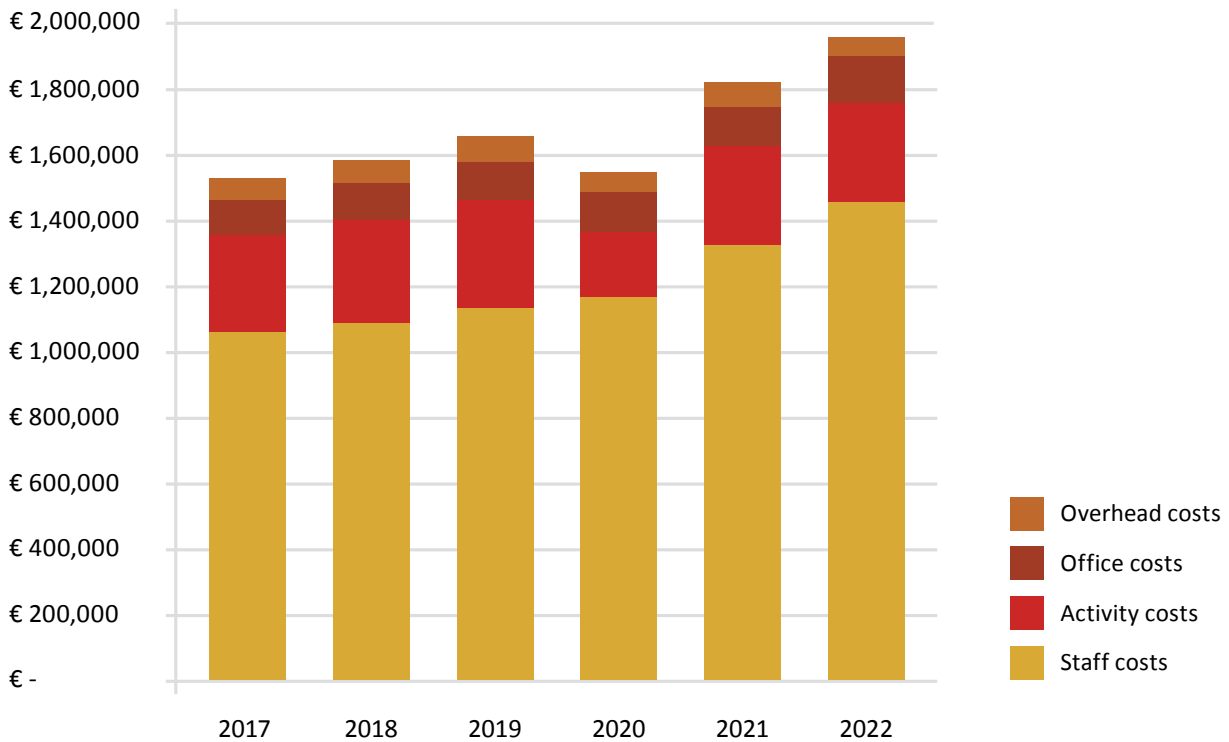
INCOME & EXPENDITURE

| | 2022 Budget | 2022 Actuals | 2021 Actuals | 2020 Actuals | 2019 Actuals | 2018 Actuals | 2017 Actuals | 2016 Actuals | Variance from budget |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-------------------------|
| Income | | | | | | | | | |
| Membership Fees | € 435,000 | € 437,478 | € 436,118 | € 454,218 | € 450,518 | € 422,438 | € 415,988 | € 420,488 | € 2,478 |
| NGO Contributions | | € 10,935 | € - | € - | € 2,500 | € 17,100 | € 6,954 | € 19,949 | € 10,935 |
| Other contributions | | | | | | | | | € - |
| | € 435,000 | € 448,413 | € 436,118 | € 454,218 | € 453,018 | € 439,538 | € 422,942 | € 440,437 | € 13,413 |
| Structural EC Grant | € 900,000 | € 950,000 | € 900,000 | € 900,000 | € 900,000 | € 900,000 | € 900,000 | € 900,000 | € 50,000 |
| EU Presidency Project | € 218,541 | € 208,866 | € 205,995 | € 150,982 | € 193,776 | | | | € (9,675) |
| | € 1,118,541 | € 1,158,866 | € 1,105,995 | € 1,050,982 | € 1,093,776 | € 900,000 | € 900,000 | € 900,000 | € 40,325 |
| Gates Foundation | € 52,424 | € 181,267 | € 201,838 | € 133,882 | € 141,378 | € 248,661 | € 221,099 | € 39,370 | € 128,843 |
| Other Projects (Robert Bosch Foundation since 2021) | € 148,035 | € 156,798 | € 98,554 | | | | | € 3,213 | € 8,763 |
| Exceptional Income | | € 41,738 | | | | | € 2,840 | € - | € 41,738 |
| | € 200,459 | € 379,803 | € 300,392 | € 133,882 | € 141,378 | € 248,661 | € 223,939 | € 42,583 | € 179,344 |
| Total Income | € 1,754,000 | € 1,987,082 | € 1,842,505 | € 1,639,082 | € 1,688,172 | € 1,588,199 | € 1,546,881 | € 1,383,020 | € 233,082 |
| Expenditure | | | | | | | | | |
| Travel and meeting costs | € 150,000 | € 57,798 | € 4,297 | € 24,068 | € 117,218 | € 110,811 | € 120,367 | € 102,968 | € (92,202) |
| Communication & logistics | € 55,000 | € 41,383 | € 34,093 | € 48,248 | € 69,398 | € 39,403 | € 51,276 | € 51,914 | € (13,617) |
| External services | € 105,000 | € 198,536 | € 258,138 | € 129,368 | € 135,996 | € 159,590 | € 120,003 | € 88,602 | € 93,536 |
| | € 310,000 | € 297,718 | € 296,528 | € 201,684 | € 322,611 | € 309,804 | € 291,646 | € 243,484 | € (12,282) |
| Staff | € 1,264,000 | € 1,456,344 | € 1,331,889 | € 1,175,910 | € 1,141,743 | € 1,094,162 | € 1,069,964 | € 1,018,430 | € 192,344 |
| Overheads | € 60,000 | € 58,920 | € 77,386 | € 57,069 | € 81,263 | € 63,944 | € 60,964 | € 68,913 | € (1,080) |
| Offices | € 120,000 | € 145,462 | € 122,380 | € 122,061 | € 116,695 | € 106,748 | € 109,880 | € 102,647 | € 25,462 |
| Others | | € 8,343 | € 11,223 | € 8,592 | € 4,470 | € 11,655 | € 10,270 | € 1,096 | € 8,343 |
| | € 1,444,000 | € 1,669,070 | € 1,542,878 | € 1,363,631 | € 1,344,171 | € 1,276,510 | € 1,251,078 | € 1,191,086 | € 225,070 |
| Total Expenditure | € 1,754,000 | € 1,966,787 | € 1,839,406 | € 1,565,315 | € 1,666,782 | € 1,586,313 | € 1,542,724 | € 1,434,570 | € 212,787 |
| Surplus/Deficit | € (0) | € 20,295 | € 3,099 | € 73,767 | € 21,390 | € 1,886 | € 4,157 | € (51,550) | € 20,295 |

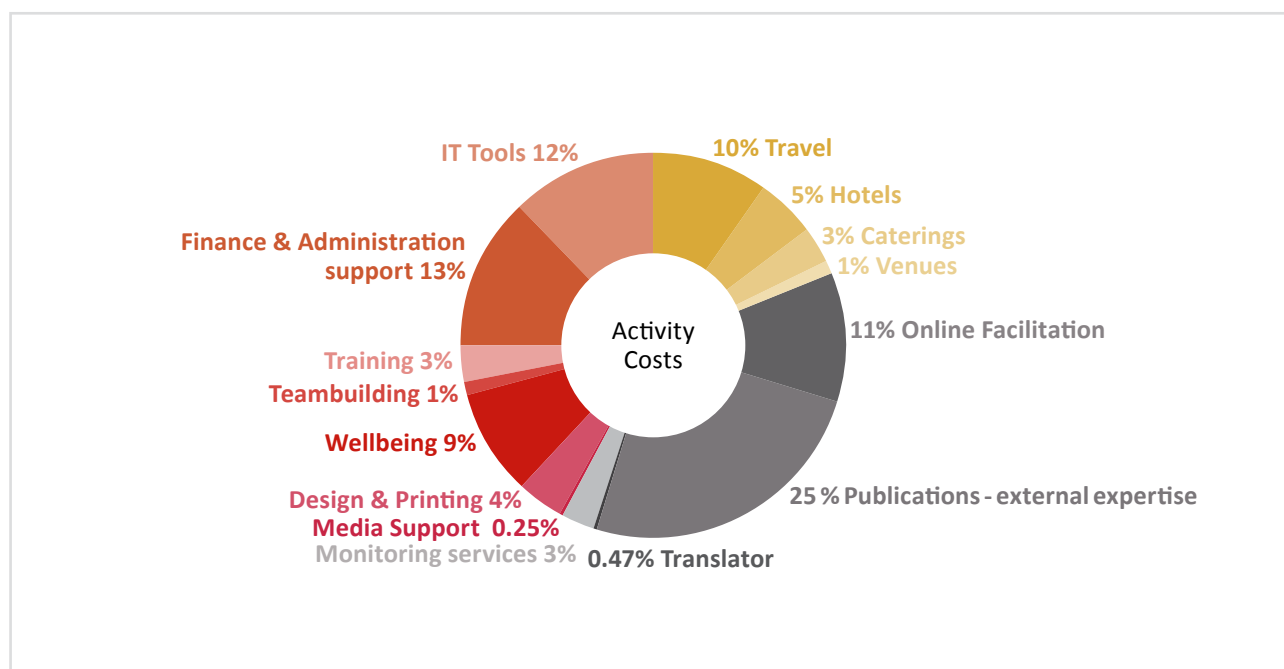
INCOME SOURCES FROM 2017 TO 2022



BREAKDOWN OF EXPENSES FROM 2017 TO 2022

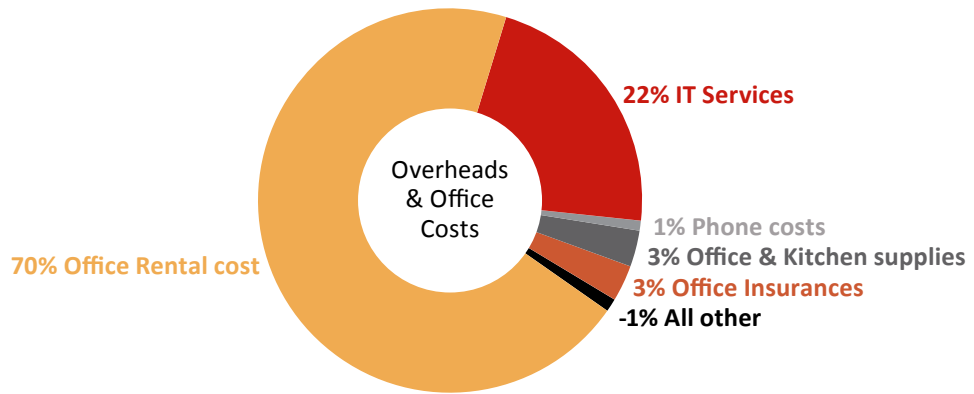
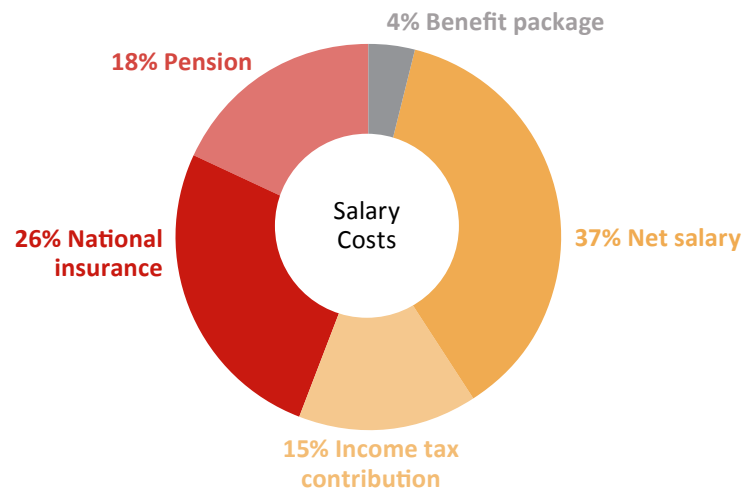


ACTIVITY COSTS



In the above table, we split the activities in 6 main categories:

1. Expenditure linked to face-to-face meetings, accounting for 19% of the expenses mainly to cover members' travel, hotel and catering expenses as well as the venue costs.
2. Online facilitation of meetings represented 11% of total expenses and was mainly used during the first semester, before travel had recommenced.
3. Consultant support on specific projects represented 28% of expenses. This primarily covered our flagship AidWatch report, case studies investigating EU support for tackling inequality (carried out in Paraguay, Bangladesh and South Africa), digital transformation research, a study regarding engagement with CSOs from partner regions in CONCORD policy and advocacy work, and a second major report, The Road to Equality, examining Member State practices. Other support was for activities such as translation, or policy monitoring services.
4. Communication activities accounted for 4%, mainly covering illustration and design costs. Printing costs were close to zero in 2022.
5. Expenditure linked to Secretariat staff was 13% of these costs and mostly invested in a well-being plan.
6. Spendings linked to the Secretariat functioning represented 25% and were evenly spread between IT tools and administrative costs linked to an external payroll service, legal fees and auditor costs.



BALANCE SHEET ON 31 DECEMBER 2022

The balance sheet shows CONCORD's financial situation at 31 December 2022.

The intangible assets (mainly Client Relationship Management tool) and the tangible assets (mainly refurbishing our offices) have further been depreciated in 2022. This explains the net assets value decrease. The long-term financial assets include a guaranteed deposit of one month's rent.

The cash level decreased in 2022 compared to 2021, because the first payment tranche (€760,000) of our 2022 EC Operational Grant was already received in advance in December 2021, while our second payment tranche (€190,000) related to 2022 EC Operational Grant will only be received in 2023. Moreover, due to a payment request delay, the second tranche (€180,000) of the 2021 EC Grant was also only received in January 2023. We can conclude that the variance is linked to timing differences in the payments of the EC Grant.

Therefore, €180,000 in the debtors account are linked to EC second payment tranche of 2021 and €190,000 are linked to the EC second payment tranche of 2022.

Deferred expenses are contracts that CONCORD paid in 2022 and that will also cover part of 2023. It includes our contract with Atlance for our Client Relationship Management tool, AG Insurance, Axa Insurance, STIB for transport, the Zoom license and other small contracts for IT tools/software, like Tableau license and A2 Hosting for example.

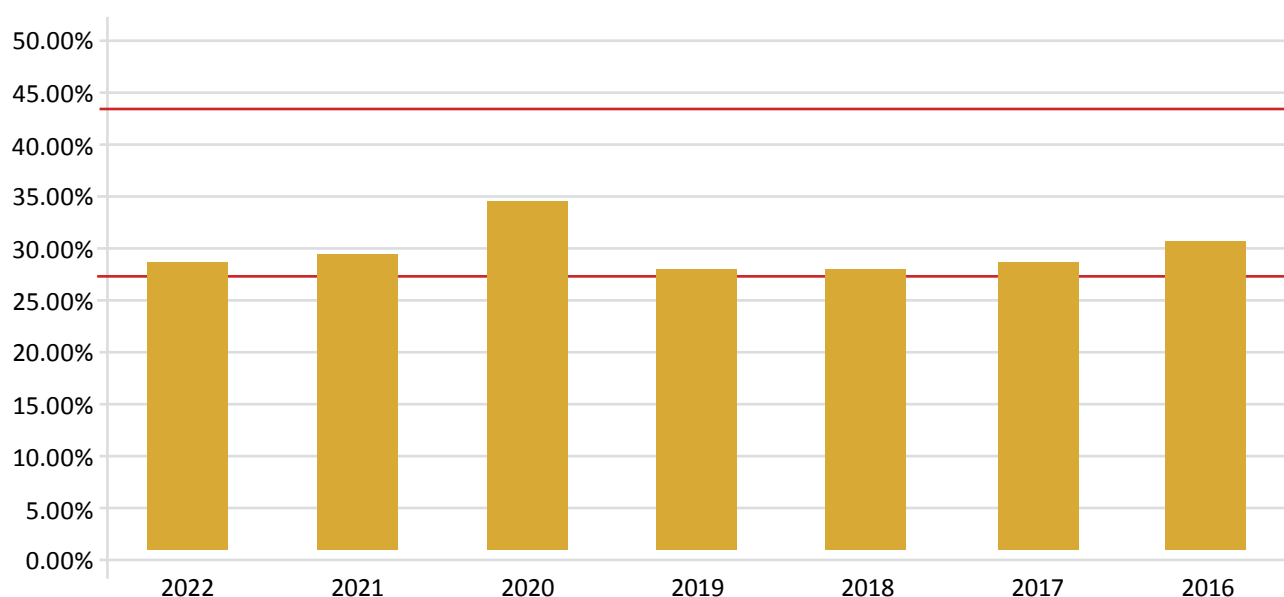
The deferred expenses are lower in 2022 than in 2021, mainly because we did not renew our contract with Dehavilland in October.

The decrease in the short-term creditors is mainly linked to the write-off of the debt that we had related to the Open Forum Project. The deferred revenue is significantly lower than it was in 2021 as CONCORD received €760,000 from the 2022 EC operational grant already in 2021.

The 2022 deferred revenues include €177,824 prefunded by the Bill and Melinda Gates Foundation, €17,190 prefunded by the EU Presidency Project and €39,648 prefunded by the Robert Bosch Stiftung.

Finally, the provision for liabilities is at zero in 2022, because an accounting reclassification of the depreciation cost was made from an account of provision for liabilities and charges to a capital grants account.

FONDS SOCIAL / EXPEDITURE



| | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 |
|--|--------------------|--------------------|------------------|------------------|------------------|------------------|--------------------|
| Intangible assets | € 3,200 | € 6,401 | € 9,601 | € 12,802 | € 2,733 | € 9,956 | € 17,178 |
| Tangible assets | € 13,173 | € 13,866 | € 16,547 | € 22,392 | € 5,708 | € 1,918 | € 3,279 |
| Financial assets | € 10,838 | € 10,838 | € 10,838 | € 10,838 | € 10,838 | € 10,838 | € 10,798 |
| Long term assets | € 27,212 | € 31,105 | € 36,986 | € 46,032 | € 19,279 | € 22,712 | € 31,256 |
| Debtors | € 381,847 | € 180,912 | € 183,912 | € 207,835 | € 181,089 | € 188,811 | € 192,283 |
| Cash | € 636,564 | € 1,474,889 | € 736,330 | € 449,848 | € 579,659 | € 640,871 | € 846,680 |
| Accrued income / deferred expenses | € 22,463 | € 50,160 | € 33,021 | € 14,098 | € 14,301 | € 10,555 | € 9,997 |
| Short term assets | € 1,040,873 | € 1,705,961 | € 953,264 | € 671,780 | € 775,049 | € 840,237 | € 1,048,960 |
| Total assets | € 1,068,085 | € 1,737,066 | € 990,249 | € 717,812 | € 794,328 | € 862,949 | € 1,080,216 |
| Short term creditors | € 242,790 | € 271,677 | € 270,515 | € 220,011 | € 204,103 | € 182,308 | € 175,299 |
| Accrued expenses / deferred revenues | € 246,470 | € 903,158 | € 155,968 | € 3 | € 141,815 | € 230,189 | € 453,288 |
| Short term liabilities | € 489,260 | € 1,174,836 | € 426,483 | € 220,014 | € 345,918 | € 412,497 | € 628,587 |
| Provision for liabilities and charges | € - | € 17,782 | € 22,416 | € 30,216 | € 2,217 | € 6,146 | € 11,480 |
| Capital Grants | € 14,082 | € - | € - | € - | € - | € - | € - |
| Fonds Social (Reserves) | € 544,448 | € 541,350 | € 467,582 | € 446,192 | € 444,306 | € 440,150 | € 491,699 |
| Surplus/Deficit | € 20,295 | € 3,099 | € 73,767 | € 21,390 | € 1,886 | € 4,157 | € (51,549) |
| Total Fonds social | € 564,743 | € 544,448 | € 541,350 | € 467,582 | € 446,192 | € 444,307 | € 440,150 |
| Total financing | € 1,068,085 | € 1,737,066 | € 990,249 | € 717,812 | € 794,328 | € 862,950 | € 1,080,216 |

| | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 |
|----------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Fonds Social | € 564,743 | € 544,448 | € 541,350 | € 467,582 | € 446,192 | € 444,307 | € 440,150 |
| Fonds social / expenditure | 28,71% | 29,60% | 34,58% | 28,05% | 28,13% | 28,80% | 30,68% |

PARTICIPATION INSIGHTS 2022

After two years of primarily organising meetings and events online, in 2022 we were able to return to in-person meetings on a larger scale (see data below). Although the return to in-person meetings changed the ratio of online and in-person events, general attendance at our working groups remained on a similar level, with the number of people following our work on key priorities little changed compared to the previous two years. In total, more than five hundred people were involved in some capacity in our working groups during 2022.

One of the novelties of 2022 was the launch of two new groups led directly by members with only limited Secretariat support: one on the Eastern Neighbourhood and one on Disability Inclusion.

| TYPE | NAME | MEMBERSHIP |
|----------------------------|---|------------|
| Work-streams | Financing and Funding for Sustainable Development | 230 |
| | Inequalities and Sustainable Economy | 67 |
| | Policy Coherence for Sustainable Development | 65 |
| Cross-cutting issue groups | Gender Equality | 59 |
| | Global Citizenship Education | 66 |
| | Regional Alliances | 54 |
| | Civil Society Power | 30 |
| | Digital Community | 29 |
| Other structures | Financial Advisory Committee | 4 |
| | Communication Community | 90 |
| | Eastern Neighbourhood | 24 |
| | Disability Inclusion | 9 |
| Governance | General Assembly (Delegates) | 108 |
| | Board | 10 |

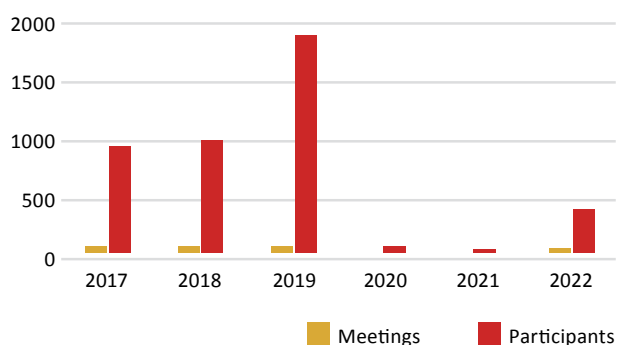
MEETINGS AND EVENTS

IN-PERSON AND HYBRID MEETINGS AND EVENTS

Although the number of in-person events grew significantly compared to the two “pandemic years”, mostly thanks to the boom in hybrid events, most meetings were still organised online (see data below).

Given that 2022 might well be the first year of the “new normal”, with some in-person and hybrid meetings and a large proportion of all meetings still happening online, we will monitor whether these changes have any significant impact on the average attendance at CONCORD meetings and events.

In-person / hybrid meetings and events



In absolute numbers, CONCORD organised 25 hybrid events and three in-person only events, with a total of 412 participants in 2022. While this is significantly higher than during the two previous years, the number of

in-person meetings is still incomparable with the number of physical events organised by CONCORD before the pandemic (61 in 2017, 73 in 2018 and 90 in 2019). This can mostly be explained by a change in the ways of working (more work is now done online), members' habits (many of our members based outside of Brussels are reluctant to travel too often, including for environmental reasons) and the situation in Ukraine, which prevented many of our Eastern members from travelling more often.

Overall, there is a balance between the different types of participants, with 37% of participants representing National Platforms and 41% of participants representing Networks. This is mostly thanks to an increased participation from National Platforms. 5% of participants are from Associate Members, 4% from allies, 9% from partners and 4% from EU stakeholders.

In practice, it was mostly participants from Brussels-based members who attended the meetings in person.

ONLINE MEETINGS AND EVENTS

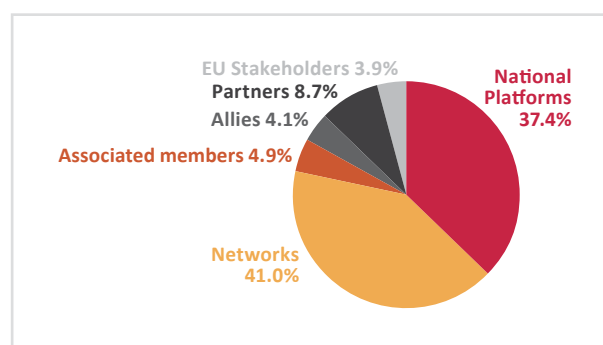
After organising nearly 200 events online per year in both 2020 and 2021, we saw this number decrease slightly in 2022, with a total of 122 online meetings and events hosted by CONCORD's Secretariat. While this is not a surprising development, with more meetings being held in-person or in hybrid format, the total number of meetings and events organised by CONCORD decreased to 150 in 2022 (down from 189 in 2021 and 191 in 2020).

In terms of participation in these events, the change is even more visible: while in 2020 and 2021 on average there were 19 participants per event, in 2022 the average number of participants per event dropped to 13. This, however, still remains well above the average number of participants from before the pandemic: circa six participants per online event. On the other hand, general participation rates remain the same when comparing pre- and post- pandemic attendance (both in 2019 and in 2022, the average number of participants was 13 when physical and virtual attendance was combined).

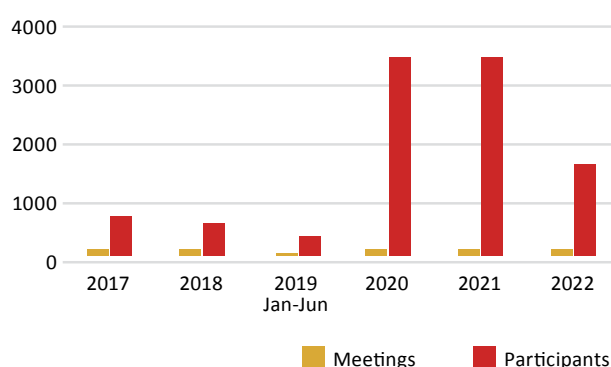
Over the course of the 122 online events and meetings in 2022, a total of 1616 people participated: 42% from National Platforms, 46% Networks, 8% Associated Members, 3% allies, and 1% partners.

In-person / hybrid meetings 2022

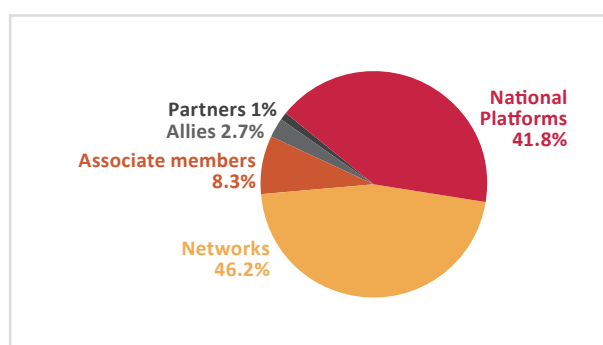
– Participants by type



Online meetings & events



Online meetings 2022 – Participants by type



ANNEXES

- MEMBERSHIP CONTRIBUTIONS

| DENOMINATION | Fees 2021 | Paid 2021 | Fees 2022 | Paid 2022 |
|--|-------------|-------------|-------------|-------------|
| ACT ALLIANCE EU | € 18,000.00 | € 18,000.00 | € 16,000.00 | € 16,000.00 |
| ACTIONAID INTERNATIONAL | € 16,000.00 | € 16,000.00 | € 16,000.00 | € 16,000.00 |
| ADRA | € 8,800.00 | € 8,800.00 | € 8,800.00 | € 8,800.00 |
| AKÜ (ESTONIA) | € 1,200.00 | € 1,200.00 | € 1,200.00 | € 1,200.00 |
| ALDA | € 2,800.00 | € 2,800.00 | € 2,800.00 | € 2,800.00 |
| ALLIANCE 2015 | € 1,500.00 | € 1,500.00 | € 3,000.00 | € 3,000.00 |
| AMBRELA (SLOVAKIA) | € 1,000.00 | € 1,000.00 | € 1,000.00 | € 1,000.00 |
| BOND (UK) | € 15,000.00 | € 15,000.00 | € 9,000.00 | € 9,000.00 |
| BPID (BULGARIA) | € 550.00 | € 550.00 | € 550.00 | € 550.00 |
| CARDET | | | € 500.00 | € 500.00 |
| CARE INTERNATIONAL | € 14,000.00 | € 14,000.00 | € 14,000.00 | € 14,000.00 |
| CARITAS EUROPA | € 8,000.00 | € 8,000.00 | € 8,000.00 | € 8,000.00 |
| CERCLE (LUXEMBOURG) | € 12,000.00 | € 12,000.00 | € 14,000.00 | € 14,000.00 |
| CHILD FUND ALLIANCE | € 4,500.00 | € 4,500.00 | € 4,500.00 | € 4,500.00 |
| CIDSE | € 16,000.00 | € 16,000.00 | € 18,000.00 | € 18,000.00 |
| CONCORD BELGIUM (BELGIUM) | € 16,500.00 | € 16,500.00 | € 16,500.00 | € 16,500.00 |
| CONCORD ITALIA (ITALY) | € 9,200.00 | € 9,200.00 | € 9,200.00 | € 9,200.00 |
| CONCORD SWEDEN (SWEDEN) | € 17,200.00 | € 17,200.00 | € 17,800.00 | € 17,800.00 |
| COORDINADORA (SPAIN) | € 8,000.00 | € 8,000.00 | € 9,000.00 | € 9,000.00 |
| COORDINATION SUD (FRANCE) | € 16,000.00 | € 16,000.00 | € 16,000.00 | € 16,000.00 |
| CROSOL (CROATIA) | € 1,000.00 | € 1,000.00 | € 1,000.00 | € 1,000.00 |
| DOCHAS (IRELAND) | € 8,000.00 | € 8,000.00 | € 8,000.00 | € 8,000.00 |
| EU CORD | € 6,500.00 | € 6,500.00 | € 7,500.00 | € 7,500.00 |
| EUROPEAN ASSOCIATION FOR EDUCATION OF ADULTS | € 1,000.00 | € 1,000.00 | € 1,000.00 | € 1,000.00 |
| EUROPEAN DISABILITY FORUM | € 500.00 | € 500.00 | € 1,000.00 | € 1,000.00 |
| EUROPEAN PARTNERSHIP FOR DEMOCRACY | € 2,500.00 | € 2,500.00 | € 2,500.00 | € 2,500.00 |
| FINGO (FINLAND) | € 16,000.00 | € 16,000.00 | € 16,000.00 | € 16,000.00 |
| FOND (ROMANIA) | € 1,000.00 | € 1,000.00 | € 1,000.00 | € 1,000.00 |

| | | | | |
|--|---------------------|---------------------|---------------------|---------------------|
| FORS (CZECH REPUBLIC) | € 2,500.00 | € 2,500.00 | € 2,500.00 | € 2,500.00 |
| Globale Verantwoording (Austria) | € 8,400.00 | € 8,400.00 | € 8,000.00 | € 8,000.00 |
| Globalt Fokus (Denmark) | € 12,000.00 | € 12,000.00 | € 12,000.00 | € 12,000.00 |
| GNDR | € 2,500.00 | € 2,500.00 | € 2,500.00 | € 2,500.00 |
| Grupa Zagranica (Poland) | € 1,000.00 | € 1,000.00 | € 1,000.00 | € 1,000.00 |
| Habitat for Humanity International | € 5,000.00 | € 5,000.00 | € 5,000.00 | € 5,000.00 |
| Hand (Hungary) | € 350.00 | € 350.00 | € 350.00 | € 350.00 |
| Hellenic Platform for Development (Greece) | | | | |
| Humanity & Inclusion | € 5,000.00 | € 5,000.00 | € 5,000.00 | € 5,000.00 |
| International Rescue Committee | € 5,000.00 | € 5,000.00 | € 10,000.00 | € 10,000.00 |
| IPPF | € 12,720.00 | € 12,720.00 | € 12,720.00 | € 12,720.00 |
| Lapas (Latvia) | € 1,000.00 | € 1,000.00 | € 1,000.00 | € 1,000.00 |
| Light for the World | € 5,000.00 | € 5,000.00 | € 5,000.00 | € 5,000.00 |
| Norwegian Refugee Council | € 5,000.00 | € 5,000.00 | € 5,000.00 | € 5,000.00 |
| Oxfam International | € 14,000.00 | € 14,000.00 | € 9,660.00 | € 9,660.00 |
| Partos (Netherlands) | € 17,000.00 | € 17,000.00 | € 17,000.00 | € 17,000.00 |
| Plan Europe | € 12,700.00 | € 12,700.00 | € 12,700.00 | € 12,700.00 |
| Plataforma ONGD (Portugal) | € 4,000.00 | € 4,000.00 | € 4,000.00 | € 4,000.00 |
| Save the Children EU | € 16,000.00 | € 16,000.00 | € 16,000.00 | € 16,000.00 |
| Sightsavers | € 9,000.00 | € 9,000.00 | € 9,000.00 | € 9,000.00 |
| SKOP (Malta) | € 1,000.00 | € 1,000.00 | € 1,000.00 | € 1,000.00 |
| Sloga (Slovenia) | € 1,000.00 | € 1,000.00 | € 1,000.00 | € 1,000.00 |
| Solidar | € 1,000.00 | € 1,000.00 | € 3,000.00 | € 3,000.00 |
| SOS Children's Village | € 14,000.00 | € 14,000.00 | € 14,000.00 | € 14,000.00 |
| Terre des Hommes International | € 11,000.00 | € 11,000.00 | € 11,000.00 | € 11,000.00 |
| Venro (Germany) | € 22,000.00 | € 22,000.00 | € 22,000.00 | € 22,000.00 |
| Wetlands International | € 1,000.00 | € 1,000.00 | € 1,000.00 | € 1,000.00 |
| Women Engage for a Common Future | € 3,000.00 | € 3,000.00 | € 1,000.00 | € 1,000.00 |
| Worldvision International | € 12,000.00 | € 12,000.00 | € 12,000.00 | € 12,000.00 |
| WWF | € 9,198.00 | € 9,198.00 | € 9,198.00 | € 9,198.00 |
| TOTAL | € 436,118.00 | € 436,118.00 | € 437,478.00 | € 437,478.00 |

OUR MEMBERS

| | | | | | | |
|--|--|---|--|---|---|--|
| <p>NATIONAL PLATFORMS</p> |  <p>Global Responsibility Austrian Platform for Development and Humanitarian Aid</p> |  <p>BELGISCH PLATFORM PLATE-FORME BELGE CONCORD CNCB-11.11.11 11.11.11 ACODEV ngpofederatie</p> |  <p>BPID Bulgarian Platform for International Development</p> |  <p>Platforma za međunarodnu građansku solidarnost Hrvatske Croatian Platform for International Citizens Solidarity CROSOL</p> |  <p>FORS</p> |  <p>GLOBAL FOCUS Danish CNDR for Development Cooperation</p> |
|  <p>AKÜ</p> |  <p>fingo</p> |  <p>COORDINATION SUD</p> |  <p>VENRO ASSOCIATION OF GERMANY DEVELOPMENT AND HUMANITARIAN AID NGOs</p> |  <p>Hellenic Platform for Development</p> |  <p>HAND</p> |  <p>dóchas The Irish Association of Non-Governmental Development Organisations</p> |
|  <p>Network delle ONG in Europa per lo sviluppo e l'emergenza CONCORD ITALIA</p> |  <p>LAPAS Lithuanian Platform for Development Cooperation</p> |  <p>Cercle de coopération des ONGD DU LUXEMBOURG</p> |  <p>SKOP Solidarjetät u Koperazzjoni</p> |  <p>PARTOS</p> |  <p>ZAGRANICA</p> |  <p>ONGD PLATAFORMA PORTUGUESA</p> |
|  <p>FOND Federalna Organizacija za Neprofitna delovanja v Sloveniji</p> |  <p>Ambrella Platform for Development Organisations</p> |  <p>SLOGA Slovenian Global Action</p> |  <p>LA COORDINADORA DE ORGANIZACIONES PARA EL DESARROLLO</p> |  <p>CONCORD SWEDEN</p> |  <p>bond</p> | <p>NETWORKS</p> |
|  <p>actalliance eu ACTIVITY ALLIANCE</p> |  <p>actionaid</p> |  <p>ADRA</p> |  <p>Alliance 2015 towards the eradication of poverty</p> |  <p>care</p> |  <p>caritas europa</p> |  <p>ChildFund Alliance</p> |
|  <p>CIDSE together for global justice</p> |  <p>eucord European Civilian Organisations for Relief and Development</p> |  <p>GNDR</p> |  <p>Habitat for Humanity</p> |  <p>handicap international humanity & inclusion</p> |  <p>IPPF International Planned Parenthood Federation European Network</p> |  <p>LIGHT FOR THE WORLD</p> |
|  <p>OXFAM International</p> |  <p>PLAN INTERNATIONAL</p> |  <p>Save the Children</p> |  <p>Sightsavers</p> |  <p>solidar</p> |  <p>SOS CHILDREN'S VILLAGES INTERNATIONAL</p> |  <p>Terre des Hommes International Federation</p> |
|  <p>wecf</p> |  <p>Wetlands INTERNATIONAL</p> |  <p>World Vision EU REPRESENTATION</p> |  <p>WWF</p> | <p>ASSOCIATE MEMBERS</p> |  <p>alda European Association For Local Democracy</p> |  <p>CARDET</p> |
|  <p>ea ea EUROPEAN ASSOCIATION FOR THE EDUCATION OF ADULTS</p> |  <p>EUROPEAN PARTNERSHIP FOR DEMOCRACY</p> |  <p>EUROPEAN DISABILITY FORUM</p> |  <p>INTERNATIONAL RESCUE COMMITTEE</p> |  <p>NRC NORWEGIAN REFUGEE COUNCIL</p> |  | <p>Co-funded by the European Union</p> |

